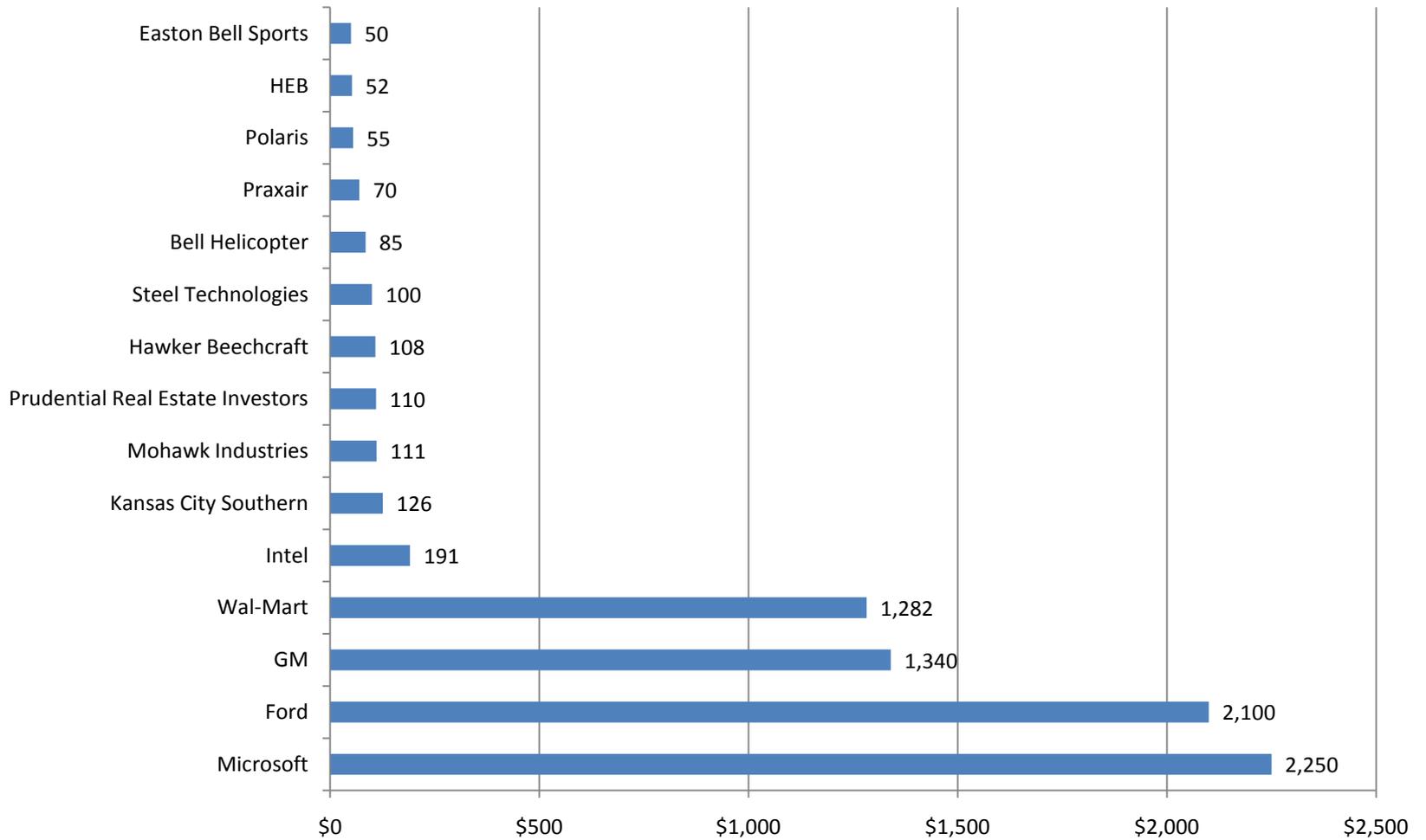


Major US Investment in Mexico 2010-2011 (Announced/Registered)

| Company | Investment (USD millions) | Jobs | State | Description | Date |
|----------------------------------|------------------------------|--------------|--|--|--------------------|
| Microsoft | \$2,250.0 | NA | Countrywide, Nuevo Leon | A \$2 billion, 3-yr agreement with the GoM on software and other programs to support SMEs and education. A \$250 million IT systems development program for Nuevo Leon. | Jan 2011; Apr 2010 |
| Ford | \$2,100.0 | | Sonora, Mexico State | Announced a USD \$2.1 billion investment for Mexico operations for 2011-2018. | Feb-2011 |
| GM | \$1,340.0 | 890 | Coahuila, San Luis Potosi, Mexico Sate | Expand production facilities. | Jan 2011; Aug 2010 |
| Wal-Mart | \$1,282.2 | 24176 | Country-wide | Construction of Walmarts, Sams Clubs, Vips's and other stores throughout the country in 2010. An announced \$1.1 billion investment and 20,000 jobs for all of 2011. | Feb 2011; 2010 |
| Intel | \$191.0 | 300 | Jalisco | Second electronics manufacturing plant in Jalisco. | |
| Kansas City Southern | \$126.0 | | Countrywide | Maintenance and operational improvements to the company's rail network. | Feb-2011 |
| Mohawk Industries | \$111.0 | 400 | Guanajuato | The ceramic tile manufacturer's second plant in Guanajuato. | |
| Prudential Real Estate Investors | \$110.0 | | Baja California Norte | Prudential Real Estate Investors and Mexican partner Casas GEO started building a new 18,000 home Tijuana Suburb - "Valle de las Palmas" - along with retail and industrial space. The first unit has been sold and over a million people are expeted to live there by 2030. | Nov-2010 |
| Hawker Beechcraft | \$108.2 | 600 | Chihuahua | New manufacturing facility for structural airplane parts. | Feb-2010 |
| Steel Technologies | \$100.0 | | Nuevo Leon | Metal-mechanic manufacturing. | May-2010 |
| Bell Helicopter | \$85.0 | 375 | Chihuahua | Manufacturing of helicopter cockpits. | Jun-2010 |
| Praxair | \$70.0 | 500 | Nuevo Leon | New air separation unit and an increased liquid storage capacity for the company's faciltiy in Monterrey. | Nov-2010 |
| Polaris | \$55.0 | 550 | Nuevo Leon | Production of all-terrain vehicles | Aug-2010 |
| HEB | \$52.1 | 950 | Nuevo Leon | Construction of four stores throughout the state. | Feb, Jun 2010 |
| Easton Bell Sports | \$50.0 | 200 | Nuevo Leon | Production of football protection equipment. | Apr-2010 |
| Total | \$8,030.5 | 28941 | | This includes some (e.g., Microsoft, Ford) with multiyear investments. | |

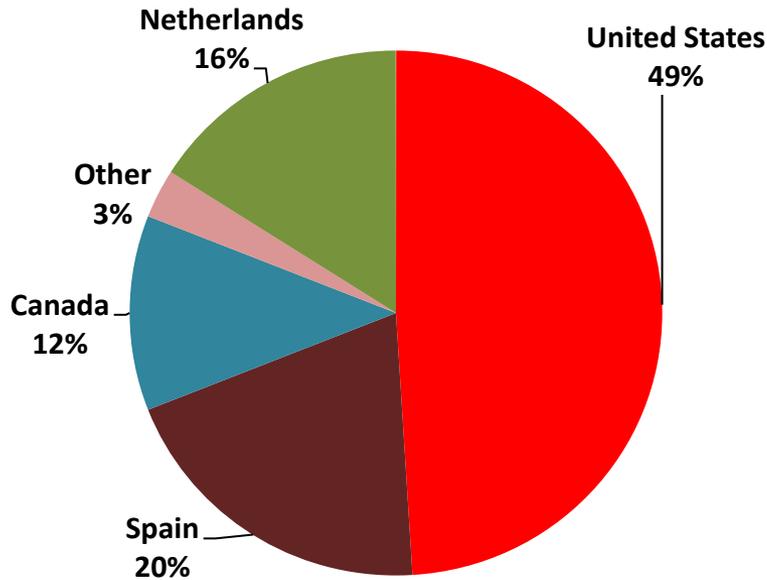
Major U.S. Investment in Mexico, 2010-2011 (USD millions)



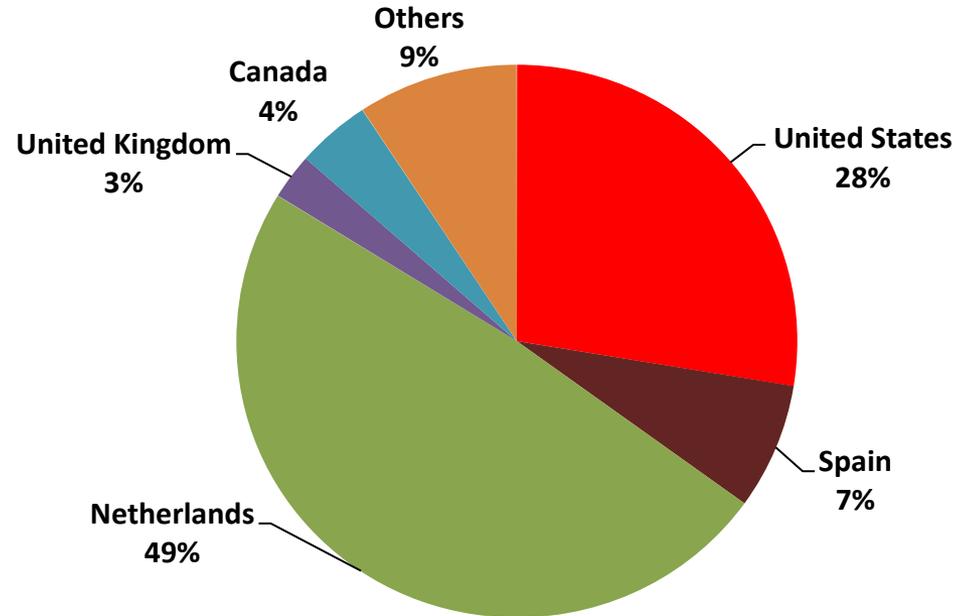
*This includes some (e.g., Microsoft, Ford) with multiyear investments.

**Historically, the U.S. is the largest source of FDI to Mexico.
In 2009, the U.S. accounted for 49% of Mexico's FDI.**

2009 FDI to Mexico – US\$15.2 billion



2010 FDI to Mexico – US\$17.7 billion*



*Note: \$5.2 billion of the Netherlands' FDI was the result of the first tranche of Heineken's purchase of the Mexican beer company FEMSA. This was approximately 30% of total FDI into Mexico.